

Item 5: Medway NHS Foundation Trust: Update

By: Benjamin Watts, General Counsel (Interim)

To: Health Overview and Scrutiny Committee, 7 October 2016

Subject: Medway NHS Foundation Trust: Update

Summary: This report invites the Health Overview and Scrutiny Committee to consider the information provided by Medway NHS Foundation Trust.

It provides additional background information which may prove useful to Members.

1. Introduction

- (a) Medway NHS Foundation Trust is a single site hospital based in Gillingham, Medway Maritime Hospital, which serves a population of over 400,000 across the areas of Medway and Swale (Medway NHS Foundation 2016).
- (b) The hospital comprises of three clinical directorates - Acute & Continuing Care, Co-ordinated Surgical and Women & Children's. It provides clinical services to almost half a million patients a year, including 105,000 Emergency Department attendances, 62,000 admissions, 315,000 outpatients attendances and 5100 births. The Trust employs 4,286 members of staff and it is one of Medway's largest employers (Medway NHS Foundation 2016).
- (c) The Trust is buddied with Guy's and St Thomas' NHS Foundation Trust (GSTT). GSTT provides support for a range of programmes and activities undertaken by Medway NHS Foundation Trust (Medway NHS Foundation 2016).

2. Keogh Review

- (a) Following the publication of the Final Report of the Mid Staffordshire NHS Foundation Trust Public Inquiry (Francis Report), on 6 February 2013 Sir Bruce Keogh was asked by the then Prime Minister and Secretary of State for Health to conduct an immediate investigation into the care at hospitals with the highest mortality rates and to check that urgent remedial action was being taken (NHS England 2013a).
- (b) Medway NHS Foundation Trust was one of 14 Trusts selected for the review on the basis of being outliers for two consecutive years on one of two measures of mortality: Summary Hospital-level Mortality Indicator (SHMI) and Hospital Standardised Mortality Ratio (HSMR). (NHS England 2013a; NHS England 2013b; NHS England 2013c).
- (c) In July 2013, 11 of the 14 Trusts including Medway NHS Foundation Trust were put into 'special measures'. Special measures were a new regime introduced following the Keogh Review in 2013. It involves action and scrutiny by three organisations: the Care Quality

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Commission (CQC), Monitor (for NHS Foundation Trusts) and the NHS Trust Development Authority (TDA) (for NHS Trusts) (CQC 2014).

3. CQC

- (a) Professor Sir Mike Richards, the Chief Inspector of Hospitals, prioritised full inspections of the 14 trusts that were in the Keogh Review (including the 11 trusts in special measures) under CQC's new inspection model for acute hospitals (CQC 2014).
- (b) The CQC initially inspected Medway NHS Foundation Trust in April 2014 and led to an overall rating of inadequate. Medway NHS Foundation Trust was the only Trust in special measures found to have failed in making significant overall progress. It was recommended that the Trust remained in special measures. Further inspections took place in July 2014, August 2014 and December 2014 (CQC 2014).
- (c) The CQC re-inspected the Trust in August 2015 and the inspection report was published in January 2016. The CQC rated the Trust as inadequate and recommended that the Trust should remain in special measures. The CQC has announced that an inspection of Medway NHS Foundation Trust will be taking place in November 2016.

4. Health Overview and Scrutiny Committee

- (a) The Health Overview and Scrutiny Committee has considered Medway NHS Foundation Trust on 8 occasions (6 September 2013, 7 March 2014, 5 September 2014, 10 October 2014, 28 November 2014, 30 January 2015, 5 June 2015 and 4 March 2016) following the publication of Professor Sir Bruce Keogh KBE's review into the quality of care and treatment provided by 14 hospital trusts in July 2013.
- (b) On 4 March 2016 the Committee considered an update from the Trust following the publication of the latest CQC inspection in January 2016. The Committee agreed the following recommendation:
 - *RESOLVED that the report be noted and Medway NHS Foundation Trust be requested to provide an update to the Committee in six months.*

5. Recommendation

RECOMMENDED that the report be noted and Medway NHS Foundation Trust be requested to provide an update to the Committee following the CQC inspection scheduled for November 2016.

Background Documents

CQC (2014) 'Special Measures: One Year On (05/08/2014)',
<http://www.cqc.org.uk/content/special-measures-one-year>

Kent County Council (2013) 'Agenda, Health Overview and Scrutiny Committee (06/09/2014)',
<https://democracy.kent.gov.uk/mgAi.aspx?ID=25799>

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Kent County Council (2014) '*Agenda, Health Overview and Scrutiny Committee (07/03/2014)*',

<https://democracy.kent.gov.uk/mgAi.aspx?ID=27666>

Kent County Council (2014) '*Agenda, Health Overview and Scrutiny Committee (05/09/2014)*',

<https://democracy.kent.gov.uk/mgAi.aspx?ID=29237>

Kent County Council (2014) '*Agenda, Health Overview and Scrutiny Committee (10/10/2014)*',

<https://democracy.kent.gov.uk/mgAi.aspx?ID=30032>

Kent County Council (2014) '*Agenda, Health Overview and Scrutiny Committee (28/11/2014)*',

<https://democracy.kent.gov.uk/ieListDocuments.aspx?CId=112&MId=5401&Ver=4>

Kent County Council (2015) '*Agenda, Health Overview and Scrutiny Committee (30/01/2015)*',

<https://democracy.kent.gov.uk/mgAi.aspx?ID=30553>

Kent County Council (2015) '*Agenda, Health Overview and Scrutiny Committee (05/06/2015)*',

<https://democracy.kent.gov.uk/mgAi.aspx?ID=32310>

Kent County Council (2016) '*Agenda, Health Overview and Scrutiny Committee (04/03/2016)*',

<https://democracy.kent.gov.uk/mgAi.aspx?ID=37255>

NHS England (2013a) '*Professor Sir Bruce Keogh to investigate hospital outliers (06/02/2013)*',

<http://www.england.nhs.uk/2013/02/06/sir-bruce-keogh/>

NHS England (2013b) '*Sir Bruce Keogh announces final list of outliers (11/02/2013)*', <http://www.england.nhs.uk/2013/02/11/final-outliers/>

NHS England (2013c) '*Rapid Responsive Review Report for Risk Summit - Medway NHS Foundation Trust (01/06/2013)*',

<http://www.nhs.uk/NHSEngland/bruce-keogh-review/Documents/outcomes/Medway%20NHS%20Foundation%20Trust%20RRR%20report.pdf>

Medway NHS Foundation Trust (2016) '*Annual Report and Accounts 2015/16 (01/06/2016)*', <http://www.medway.nhs.uk/about-the-trust/publications/annual-reports/>

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